

A horizontal decorative band with a red wavy pattern, featuring stylized white eye-like shapes.

Hiiona Marae Mahere Rautaki 2025 - 2030



Pirongia te Maunga



Kāwhia te Moana



Waipā te Awa



Waiwhakāta te Whenua

Apakura te Iwi, Maniapoto te Iwi
Pourāhui te Hapū
Katipa te Tupuna
Hiiona te Papakāinga
Te Avananui te Tupuna Whare
Puna Aroha Puna Kai te Wharekai

He Tirohanga Anamata
He Mokopuna, He Mokopuna



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NOTE: Contact Secretary for copies of the Project Plans.

Kōpaki Whakaora	Development Portfolio
Whakapapa & Hītori	
Reo Ora Tikanga Ora	
Mātauranga & Taonga	
Te Taiao	
Kōpaki Whakahaere	Administration Portfolio
Constitution	
Finance	
Information & Technology	
Communications	
Kōpaki Whakahou	Maintenance Portfolio
Land & Public Access	
Buildings & Facilities	
Grounds & Wāhi Tapu	
Papakāinga Development	

Ngāti Pourāhui
Beneficiaries



Kaitiaki Komiti
Trustees Committee



Tohu 'Nug' Maatini (Martin)
Chairman
Kōpaki Whakahou
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chair@hiionamarae.co.nz



Chris Katipa
Deputy Chairman
Kōpaki Whakaora
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Ari Keegan
Secretary/Treasurer
Kōpaki Whakahaere
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Kiel Katipa
Asst. Chair
Kaiārahi Rangatahi
Kaitohu, Te Umanga
Hanga Whare Papahiko



Boyd Katipa (Jnr)
Asst. Deputy Chair
Kaiārahi Rangatahi
Kaitohu, Te Umanga
Hanga Whare Papahiko



Jaydon-Lee Walker
Asst. Secretary
Kaiārahi Rangatahi
Kaitohu, Mana Tohu
Mātauranga O Aotearoa



Te Puāwai Martin
Asst. Treasurer
Kaiārahi Rangatahi
Kaitohu, Pākihi Tohu
Mātauranga Māori

The makeup of the trustees committee comprises two generations, Mātua and Rangatahi (GenR), which reinforces our commitment to succession planning. Historically, the marae had two management committees (trustees committee and marae working committee), as well as subcommittees, each one responsible for the different areas and activities (e.g. fundraising, catering, etc.). All committees except the trustees committee were disestablished in 2006. Today, marae management is centralised, and activities are coordinated into projects.

As provided in the Tūtohunga (Marae Charter) the trustees are solely responsible for marae management. Their duties include but not limited to operationalising the Mahere Rautaki (5-Year Strategic Plan) through the implementation of Mahere-ā-Tau (Annual Plans) and Kaupapa (Projects).

Kaitohu Hāpai Advisory Trustees	Kaumātua Kaumātua Trustees
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The Tūtohunga provides for the trustees to appoint up to 4 advisory and 4 kaumātua trustees who attend trustee meetings to provide specialist advice and support. Advisory and kaumātua trustees do not have voting rights as trustees. Their role is to make recommendations based on their expertise.

Tania Maatini Tupu Ake Ltd Jefferies Law Ltd	Research & Business Chartered Accountants Legal Advisors	Rene Katipa --	Kawa, Tikanga & Taonga Kawa, Tikanga & Taonga
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Kaiwhakahaere Kaupapa

Project Coordinators & Rangatahi Leadership

Trustees determine all projects for each year in line with grant applications to government agencies, and iwi, regional and local community providers.



Tania Maatini (Martin) (GenM)
Projects Coordinator
Funding Advisor
Online Profile Secretary
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Kaiwhakahaere/Kairangahau
Mātanga Pourāhui
Kaitohu, Pākihi Whakaora

All projects are coordinated to align with our Mahere Rautaki which is an aspirational framework comprised of interdependent:

- Principles that embody a shared vision;
- Portfolios that consist of key objectives;
- Projects that deliver on the objectives;
- Priorities that direct and guide delivery; and
- Pourāhui Whānau who give of their time, specialist knowledge, skills & experience.



Ngaringi Katipa (GenM)
Kaiwhakahaere
Reo Ora Tikanga Ora
Mātanga Reo
Kaitohu, Whatu Ora



Te Taka Keegan (GenM)
Kaiwhakahaere
Reo Ora Tikanga Ora
Mātanga Hangarau
Kaitohu, Au Reikura



Rodney Whanga (GenM)
Kaiwhakahaere
Reo Ora Tikanga Ora
Pourāhui Mātauranga
Kaitohu, Kōhanga Reo



Ngāruapōtiki Martin (GenR)
Kaiārahi Rangatahi
Reo Ora Tikanga Ora
Pourāhui Orangatanga
Kaitohu, Oranga Tamariki



Ngāpera Keegan (GenR)
Kaiārahi Rangatahi
Reo Ora Tikanga Ora
Pourāhui Taiao
Kaitohu, Pūtaiao



Robbie Walker (GenR)
Kaiārahi Rangatahi
Reo Ora Tikanga Ora
Pourāhui Taiao
Kaitohu, Whenua-Wai



Tyler Dixon (GenR)
Kaiārahi Rangatahi
Reo Ora Tikanga Ora
Pourāhui Taonga
Kaitohu, Tohu Tā



Tūkaharoa Martin (GenR)
Kaiārahi Rangatahi
Reo Ora Tikanga Ora
Pourāhui Taonga
Kaitohu, Pūkaha

GenK Kaumātua (70-80+ years)	GenM Mātua (46-69 years)	GenR Rangatahi (18-45 years)
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Ngā Whanaketanga Milestones & Developments - Last 5 Years

Background

Research from 2015 to 2019 gave rise to adopting a methodical and measured approach to assessment, adaptation, and advancement concerning our overall development as a hapū. That approach derived from a period focused on realising our strengths and what we do well.

Recognising what we don't do so well ignited an appetite for change among the whānau, particularly our future-focused rangatahi eager for transformation and the authenticity of innovative ideas, new conversations, and new ways of doing things. So, we worked on consolidating what works, changing what doesn't, and taking a leap on what we believed will work better for our mokopuna.

In this context, the trustees focused on two key decisions:

1. Review our Tūtohunga (Charter) 1999:

- To include the changes made over time to how we organised ourselves with increased awareness of our legal obligations as a Trust; and
- To accurately reflect the aspirations, objectives, and priorities of our present and future given the passage of time and decline of our tūpuna who determined its original content.

2. Prioritise and invest in planning:

- To determine our aspirations, key objectives, and priorities that embody a shared vision, provides clear direction informed by research, and promotes robust monitoring and review.

Key Milestones

2020	October	Mahere Rautaki 2020-2025
2023	April	Tūtohunga 2023
2024	October	Mahere Rautaki 2025-2030

Key Developments

The impact of COVID-19 in Mar 2020 through 2021 and the aftermath of Cyclone Gabriel in 2022 was challenging. Working through and recovering from both disasters over the last 5 years was demanding. To that end, despite the challenges, a ticking of the boxes on our annual plans from 2020 to 2024 presented well-researched discoveries, increased knowledge, and key developments.

Whakapapa & History

- Annual uprise in hapū research.
- Increased knowledge of whakapapa.
- Progressive revelations of hapū history.

Mātauranga & Taonga

- Puna Mātauranga (knowledge bank).
- Revitalisation & replacement of taonga.
- Personification of ngā kōrero tuku iho.

Constitution

- Revised marae charter 2023.
- Increased awareness of legal obligations.
- Advisory trustee, legal representation.

Information & Technology

- Hapū/Marae database of beneficiaries.
- Marae digital connectivity.
- Uptake on digital sovereignty and protection.

Land & Access

- Collaborative mana whenua strategy.
- Mana whenua stature over 200+ha.
- Research for public access.

Facilities

- Commercial kitchen fitout.
- Annual inspection & maintenance schedule.
- Awareness of Health & Safety Regulations.

Reo Ora Tikanga Ora

- Pourāhui reo & tikanga leadership.
- Revitalisation programme & resources.
- Pourāhui rangatahi leadership wānanga.

Te Taiao

- Pourāhui rangatahi leadership.
- Taiao sustainability plan & progress.
- Increased awareness of climate change.

Finance

- Financial policies.
- Consolidated financial management system.
- Advisory trustee, chartered accountant.

Communications

- Established Pourāhui comms strategy.
- Strong online presence & profile.
- Pourāhui website & marae media platforms.

Buildings

- Restoration of Whareniui.
- Commercial kitchen & restored dining facility.
- Commencement of new ablutions facility.

Grounds & Access

- Annual upgrades to marae & wāhi tapu.
- Addressed flood damage.
- New paepae, fencing, accessibility ramps.

Mahere Rautaki Strategic Plan

An aspirational framework comprised of interdependent:

- **Mātāpono** Principles That embody a shared vision.
- **Kōpaki** Portfolios That reflect the aspirations of our past, present, and future.
- **Kaupapa** Projects That focus on the delivery of achievement and progress.
- **Whāinga** Priorities That present clear and concise statements of intent.

Mātāpono

Principles

Rangatiratanga Identity	Orangatanga Wellbeing	Toitūtanga Intergenerational Sustainability
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Rangatiratanga refers intimately to our mana motuhake inherent in who we are, our ways of knowing and being, our whakapapa, hītori, mātauranga, reo and tikanga, and our papakāinga.

Orangatanga gives rise to the physical, emotional, intellectual, and spiritual wellbeing of all ages in all domains of development (cultural, social, and economic).

Toitūtanga draws attention to our whenua specifically, and taiao generally, as taonga tuku iho that survives all generations (intergenerational sustainability).

Kōpaki

Portfolios

Whakaora 1. Development	Whakahaere 2. Administration	Whakahou 3. Maintenance
Exemplifies an overarching commitment to uphold our mana motuhake as a hapū.	Pursues a transparent, accountable, and efficient management system.	Restoring & maintaining all our assets with a future-focus on long term developments.

Kaupapa

Projects

1.1 Whakapapa & Hītori	2.1 Constitution	3.1 Land & Public Access
1.2 Reo Ora Tikanga Ora	2.2 Finance	3.2 Buildings & Facilities
1.3 Mātauranga & Taonga	2.3 Information & Technology	3.3 Grounds & Wāhi Tapu
1.4 Te Taiao	2.4 Communications	3.4 Papakāinga Development

Whāinga

Priorities

1.1 Prioritise research.	2.1 Represent and comply.	3.1 Claim and sustain.
1.2 Revitalise and uphold.	2.2 Represent and account.	3.2 Comply and maintain.
1.3 Research and retain.	2.3 Invest and innovate.	3.3 Upgrade & upkeep.
1.4 Protect and preserve.	2.4 Energise and mobilise.	3.4 Focus on future.

Mahere-ā-Tau

Annual Plan 2025

Plan promotes collective leadership, collaboration, change, and continuity.

Kōpaki Kaupapa

Portfolio Projects

Whakaora

Whakapapa & Hītori
Prioritise research.

Sustainability of our whakapapa & history elevates the importance of ongoing research and prioritised.

- Rangahau & Raraunga

Reo Ora Tikanga Ora
Revitalise and uphold.

Revitalisation of our reo and tikanga through initiatives to uphold the mana motuhake of our hapū is prioritised.

- Rangatahi (GenR) Wānanga

Mātauranga & Taonga
Research and retain.

Protection of our mātauranga prioritises the sustainability of our whakapapa and kōrero tuku iho.

- Puna Mātauranga

Te Taiao
Protect and preserve.

Protection and preservation of our taiao prioritises ownership & rights as mana whenua to practice kaitiakitanga.

- Kaitiakitanga

Whakahaere

Constitution
Represent and comply.

Effective representation prioritises the compliance and protection of Pourāhui and our legal status as a Trust.

- Awareness & Adaptation.

Finance
Report and account.

Transparency, accountability, and prudent financial management of the Trust are prioritised requirements.

- Adaptation & Assessment.

Information & Technology
Invest and innovate.

Investment lends itself to prioritising technology and innovative ways to retain our information and data.

- Digital Database

Communications
Energise and mobilise.

Energising our hapū prioritises the development of, and adaptation to, a mobilising strategy.

- Effective Comms Strategy

Whakahou

Land & Public Access
Claim and sustain.

Prioritise mana whenua research to secure permanent public access to the marae and ngā wāhi tapu.

- Revised Claimant Pursuit.

Buildings & Facilities
Comply and maintain.

Statutory compliance attaches high priority to providing safe and healthy marae accommodation.

- Completion of marae rebuild.

Grounds & Wāhi Tapu
Upgrade and upkeep.

Annual upgrades and general upkeep of marae grounds & wāhi tapu (urupā) are ongoing priorities.

- Annual Maintenance Schedule.

Kaumātua Papakāinga Development
Future-focus pursuit.

Seizing and maximising cultural, social, and economic opportunities and support for our kaumātua.

- Due diligence planning & process.

